# CONVAL 2018-2019 BUDGET

TOWARDS EXCELLENCE FOR EVERY CHILD BUDGET HEARING JANUARY 16, 2018



# ONE VISION, ONE DIRECTION

## Become a model of educational excellence within 5-7 years

Creating learning environments in which *all* children, regardless of their economic status or whether or not they have a disability, learn and succeed

## STAGES TOWARD EXCELLENCE

#### Foundational Stages

- Stage I focus
  - Supporting students in achieving the literacy and math basics
  - Providing scaffolding for teachers
  - · Fulfilling basic student needs and bringing all the schools in the system up to a minimum quality threshold

#### Stage 2 focus

- Consolidating the system foundations
- · Production of high-quality performance data
- · Ensuring teacher and school accountability
- · Creating appropriate financing, organizational structure, and pedagogy models

Adapted from: Mourshed, M., Chijioke, C., & Barber, M. (2010). How the world's most improved school systems keep getting better. Retrieved from http://www.mckinsey.com/client\_service/social\_sector/latest\_thinking/worlds\_most\_improved\_schools

# STRENGTHENING THE FOUNDATION

#### Pedagogical Foundations

- · Align of curriculum, instruction, and assessment practices with standards
- Assure equity and inclusion for students across buildings
- · Consider universally available early childhood experiences

#### Data and Accountability Foundations

- Design and implement a balanced assessment framework that systematically measures student progress toward curriculum outcomes and provides a reliable data set for effective decision making
- Provide regular time for PLCs as outlined by the Dufour Model

#### Organizational Foundations

- · Design a comprehensive profile for new hires and a professional development protocol for those new to the district
- Commit to an organizational structure for 5 years and financing the same
- Develop a comprehensive communications plan
- Examine the calendar and working year that drives our schedule
- Clarify the design and relationships of the ATC
- Work with local agencies and stakeholders to increase community connections to buildings, students, and district

# STRATEGIC PLAN GOALS

#### **Student Achievement**

 Provide high-quality educational opportunities that foster academic growth and the acquisition of identified critical skills needed for success

#### **Culture and Community**

• Foster responsive, caring, and high-achieving culture where all feel engaged, valued, and included

#### **Organizational Structure**

• Align schools and staffing with best practices and the development of an organizational structure that ensures that all students receive high quality resources and opportunities

#### **Operations**

• Effectively research, plan, and implement best practices around leadership, personnel, facilities, and technology

# STRATEGIC PLAN GOALS Goal 3 Organizational Structure Goal 2 Culture Goal 4 And Operations Community Goal I Student Achievement

# SCHOOL BOARD GOALS

- Goal #1 Support the enhancement and growth of business and community partnerships that result in high value educational and post-graduate career pathways. SP 2.3
- Goals #2 The District will complete organizational structures that are educationally sound,
   equitable and financially efficient. SP 3.3
- Goal #3 Adopt and publish a comprehensive communications plan for the school district and resource the same. SP 2.5



# **BUDGET PREPTIMELINE**

Rollout September

Review and Revise

December

Review and Revise October 20

Public Hearing January

VOTE March 13 Board Presentation

November 4

Part I February 6

# **2018-2019 ASSUMPTIONS**

#### **Procedural:**

Maintenance of effort that supports planning, curriculum development, facility investment, and professional development

#### Financial:

Contractual and legal items that have a known change in cost over the previous year

#### **Programmatic:**

Continued initiatives, including curriculum renewal cycle, capital projects, professional development, facility needs, technology integration, and student services

# **2018-2019 ASSUMPTIONS**

#### **Procedural Assumptions**

Class size guidelines Special Ed caseloads Potential reallocation of existing resources

#### **Programmatic**

Curriculum renewal
Professional Development
Student Services
1:1
Capital projects

#### **Financial Assumptions**

3.5% Transportation contract increase Reduction in Bond Interest Reduction in Workers Compensation and Liability Insurance

#### **Decrease in Revenues**

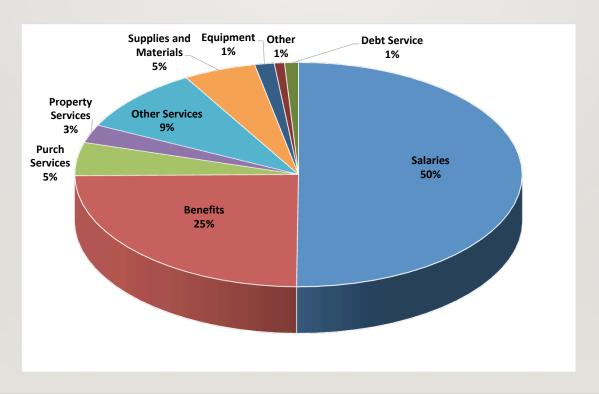
Unreserved Fund Balance No Building Aid

# **CENTRAL QUESTIONS**

- How does this request meet the needs of the District?
- How does this request move the Vision forward?
- How does this request move the Strategic Plan forward?
- Does this request promote greater equity and a more inclusive environment for students?
- Is this request supported by data and/or guidelines?



# 2018-2019 OPERATING BUDGET 0.62 % INCREASE \$ 281,394.73



# 2018-2019 DISTRICT ASSESSMENT 5.55% INCREASE \$ 1,831,987.73

- \$ 250,000 Unreserved Fund Balance as result of health insurance surplus
- (-\$ 440,799) Loss of building aid revenue
- Estimated adequacy is up approximately \$ 16,000 (based on full-time kindergarten adequacy)

4000					
1000	Revenue from Local Sources				NI/A
	Tuition	115,000.00	115,000.00	0.00	N/A 0.00%
	Voc Ed Tuition	16.000.00	16.000.00	0.00	0.00%
	Total Tuition	131.000.00	131.000.00	0.00	0.00%
	Total Tultion	131,000.00	131,000.00	0.00	0.00%
	Unreserved Fund Balance	250,000.00	1,372,508.00	(1,122,508.00)	-81.79%
	Transfer to SpEd Trust		0.00	0.00	N/A
	Transfer to Capital Reserve		0.00	0.00	N/A
	Transfer to Health Maintenance		0.00	0.00	N/A
	Transfer to Athletic Trust		0.00	0.00	N/A
	Transfer to Equipment Trust		0.00	0.00	N/A
	Earned Interest	5,000.00	5,000.00	0.00	0.00%
	Special Revenue Fund	200,000.00	200,000.00	0.00	0.00%
	Child Nutrition	655,000.00	655,000.00	0.00	0.00%
	Total Local Sources	1,110,000.00	2,301,256.00	(1,122,508.00)	-48.78%
3000	Revenue from State Sources				
	Adequacy Grant	7,400,390.00	7,383,872.00	16,518.00	0.22%
	Catastrophic Aid	414,995.00	350,060.00	64,935.00	18.55%
	Building Aid	0.00	440,790.00	(440,790.00)	-100.00%
	Vocational Aid	25,000.00	25,000.00	0.00	0.00%
	Child Nutrition	245,000.00	245,000.00	0.00	0.00%
	Medicaid	325,000.00	325,000.00	0.00	0.00%
	Total State Sources	8,410,385.00	8,769,722.00	(359,337.00)	-4.10%
4000	Revenue from Federal Sources				
	All Special Ed	475,000.00	475,000.00	0.00	0.00%
	Other Federal Sources	243,000.00	243,000.00	0.00	0.00%
	Title I & II	403,535.00	403,535.00	0.00	0.00%
	Total Federal Sources	1,121,535.00	1,121,535.00	0.00	0.00%
TOTA	L ESTIMATED REVENUES	10,772,920.00	12,323,513.00	-1,550,593.00	-12.58%
.0.7	L LOTHINGTED INLVENOLO	10,112,320.00	12,020,010.00	1,000,000.00	- 12.30 /
PROPOSED GROSS BUDGET		45,589,763.73	45,308,369.00	281,394.73	0.62%
	Less Revenues	10,772,920.00	12,323,513.00	-1,550,593.00	-12.58%
	DISTRICT ASSESSMENT	34,816,843.73	32,984,856.00	1,831,987.73	5.55%

District assessment includes state property tax.

# **SALARIES** \$ 7,132.72

- Reduced positions
- Proposed staffing
- 4% Merit Pool for CVAA
- 3% Pool for Support Staff

# STAFFING CHANGES

- Reduce 3 Prof positions at CVHS
- Reduce 2 Paras at CVHS
- Reduce I Para at GBS
- Reduce I Prof Position at SMS
- Reduce 2 Paras at SMS
- Reduce I Community Principal at DCS
- Reduce I SPL assistant
- Custodial position @ CVHS now Contract

- Add FT Case Manager GBS
- Add FT Classroom teacher at GBS
- Add Teaching Principal DCS
- Add .5 Principal at AES
- Add Community Principal at Pierce
- Add FT SPL Path
- Add HS Permanent Sub

2017-2018 adds after budget
K teacher PES
2 grade 5 teachers GBS, SMS
Para at FES
ATC Development

# ALIGNMENT TO STRATEGIC PLAN

#### 1.1 Implement research based Learning Frameworks

- I.I.I Review of math content and instruction; revise curriculum and professional practices
- 1.1.5 Review of reading content and instruction; revise curriculum and professional practices
- I.2 Implement fully inclusionary and equitable model across all buildings
  - I.2.1 Implement SWIFT practices
  - 1.2.5 Align intervention strategies with daily instruction
  - 1.5.3 Student opportunities for flexible, personalized learning

- 2.1 All students will be integrated into general education classrooms to maximum extent possible
  - 2.1.3 Use instructional strategies that positively impact all learners
- 4.8 Provide support for physical, social, and academic needs of students, staff, and community
  - 4.8.1 Revise staffing as appropriate, based on core beliefs
- 4.14 Transform libraries into Learning Commons
  - 4.14.2 Assure that adequate resources are available for implementation

# TOWARD EXCELLENCE: FOUNDATIONAL STAGES

**Stage I** Supporting students in achieving literacy and math basics

Bringing all schools up to a minimum quality threshold

**Stage 2** Ensuring teacher and school accountability

#### **Pedagogical Foundations**

Alignment of curriculum and instruction

Equity and inclusion

#### **Data and Accountability**

Balanced assessment

PLC's

#### **Organizational**

Targeted professional development

# BENEFITS (-\$ 193,312.88)

- Did not budget to maximum exposure of 5.7 %, budgeted 2.9%
- 12% Contribution by staff
- FICA based on salary accounts
- Workers Compensation liability decrease

# PROPERTY SERVICES \$ 289,519

- Structural upgrades: Roof at GBS \$ 91,000, flooring, windows and doors
- HVAC at SMS, Pierce
- Building Controls AES, DCS
- Parking lot sealing and Paving at GBS

# ALIGNMENT TO STRATEGIC PLAN

<b>4.</b> I	Maintain safe physical schools and grounds
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4.1.3 Facility staff will be cross-trained in advanced competencies

#### 4.2 Facility Management Plan is Current

- 4.2.2 Create and implement building security policies and procedures
- 4.2.4 Update paging and infrastructure systems
- 4.3 Centralized building sites for access by appropriate personnel
  - 4.3.3 Roll out community use of school facilities

# 4.8 Provide support for physical, social, and academic needs of stakeholders

4.8.3 Assure staff have access and are proficient in use of available resources

- 4.11 Provide equitable access to technology across all schools at each level
- 4.12 Provide standardized software access

4.12.1 Ensure infrastructure meets the needs to provide for an adequate experience

# SUPPLIES AND MATERIALS \$ 36,293.84

- Increase curriculum supplies for Math at elementary
- Miscellaneous subscription increases
- State no longer supports Performance Pathways, changed to Link-It
- Increase in software expenses

# ALIGNMENT TO STRATEGIC PLAN

## I.I Implement research based Learning Frameworks

- 1.1.1 Review of math content and instruction; revise curriculum and professional practices
- 1.1.5 Review of reading content and instruction; revise curriculum and professional practices

#### 4.14 Transform school libraries into Learning Commons

4.14.2 Assure that adequate resources are available for implementation

# TOWARD EXCELLENCE: FOUNDATIONAL STAGES

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#### **Pedagogical Foundations**

Alignment of curriculum and instruction Equity and inclusion

#### **Data and Accountability**

Balanced assessment

PLC's

#### **Organizational**

Targeted professional development

Work with agencies to improve community connections

# FURNITURE AND EQUIPMENT \$ 292,514.50

- 1:1 Initiative at GBS, SMS, CVHS
- Furniture replacement
- Presentation equipment for CVHS

# ALIGNMENT TO STRATEGIC PLAN

- 4.11 Provide equitable access to technology across all schools at each level
  - 4.11.1 Implement systematic cycle for replacement hardware
- 4.12 Provide standardized software access for each school
  - 4.12.1 Ensure infrastructure and devices meet the needs to provide an adequate experience
- 4.14 Transform school libraries into Learning Commons
  - 4.14.2 Assure that adequate resources are available for implementation

# TOWARD EXCELLENCE

## Stage I

Bringing all schools up to minimum quality threshold

Supporting students in achieving literacy and math skills

## **Pedagogical**

Assure equity and inclusion

## **Data and Accountability**

Balanced assessment

# PROPOSED USE OF TRUSTS

- Equipment Trust \$ 75,000
  - Tractor
  - Snow blower
  - Elementary Servers
  - Particulate Meter
- Athletics/Co-curricular Trust Fund \$ 75,000
  - Equipment and supplies

- Health Maintenance Trust Fund \$ 150,000
  - Only to be used if increase is greater than
     2.9 %

# **THANK YOU**

# HIGH SCHOOL RENOVATION

# CONVAL HIGH SCHOOL SCIENCE LABS

#### Phase I

- Chemistry Labs (101 & 104)
- Summer 2018
- Estimated Cost \$950k
- Capital Trust Fund
  - Balance \$1.05 MM (est)

#### Phase II

- Rooms 108 & 110
- Estimated Cost \$795k (2018) \$870k (2019) +\$75k
- Bond or Loan Required

#### **Benefits**

- New, modern lab space
- Addresses ADA compliance regarding inclusionary space
- -Compliant ventilation and chemical storage space
- Installation of energy-efficient mechanical systems and LED lighting

	Hutter	District	Total
Building/Equipment			
Rooms 101-104	\$866,000	\$47,000	\$913,000
Rooms 108-110	\$694,000	\$50,000	\$744,000
Subtotal	\$1,560,000	\$97,000	\$1,657,000
Furnishings			
Rooms 101-104		\$37,000	\$37,000
Rooms 108-110		\$26,000	\$26,000
Others		\$25,000	\$25,000
Subtotal		\$88,000	\$88,000
Rooms 101-104 Total	\$866,000	\$84,000	\$950,000
Rooms 108-111 Total	\$694,000	\$101,000	\$795,000
Project Total	\$1,560,000	\$185,000	\$1,745,000

# **KEY PROJECT MILESTONES**

Action	Date	Responsibility	Status
Phase I - Rooms 101 & 104 (Chemistry Labs)			
Public Hearing – Use of Trust Funds	Jan 9	Board	Scheduled
Trustee Approval – Use of Trust Funds	Jan 16	SAU	Requested
Legal review – Proposed GMP Contract		SAU	Requested
GMP Contract	Jan 19	SAU	Planned
Drawings (for competitive bids)	Feb	Hutter	Estimated
• Construction	Summer '18		Planned
Phase II - Rooms 108 & 110			
Warrant Article submittal	Jan 9	Board/SAU	Deadline
Public Hearing – Financing (Bond or Loan)	Jan 16	Board	Scheduled
District Meeting Part I	Feb 6	Board	Scheduled
District Meeting Part II	Mar 13	Towns	Scheduled
GMP Contract			
Construction	Summer '18		

